

**Siam Pan Group Public Company Limited
and its Subsidiaries**

Financial statements for the year ended
31 December 2023
and
Independent Auditor's Report



KPMG Phoomchai Audit Ltd.
50th Floor, Empire Tower
1 South Sathorn Road, Yannawa
Sathorn, Bangkok 10120, Thailand
Tel +66 2677 2000
Fax +66 2677 2222
Website home.kpmg/th

บริษัท เคพีเอ็มจี ภูมิไชย สอบบัญชี จำกัด
ชั้น 50 เอ็มไพร์ทาวเวอร์
1 ถนนสาทรใต้ แขวงยานนาวา
เขตสาทร กรุงเทพฯ 10120
โทร +66 2677 2000
แฟกซ์ +66 2677 2222
เว็บไซต์ home.kpmg/th

Independent Auditor's Report

To the Shareholders of Siam Pan Group Public Company Limited

Opinion

I have audited the consolidated and separate financial statements of Siam Pan Group Public Company Limited and its Subsidiaries (the “Group”) and of Siam Pan Group Public Company Limited (the “Company”), respectively, which comprise the consolidated and separate statements of financial position as at 31 December 2023, the consolidated and separate statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the accompanying consolidated and separate financial statements present fairly, in all material respects, the financial position of the Group and the Company, respectively, as at 31 December 2023 and their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards (TFRSs).

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing (TSAs). My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of my report. I am independent of the Group and the Company in accordance with the *Code of Ethics for Professional Accountants including Independence Standards* issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that is relevant to my audit of the consolidated and separate financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.



Key Audit Matter

Key audit matter is that matter that, in my professional judgment, was of most significance in my audit of the consolidated and separate financial statements of the current period. This matter was addressed in the context of my audit of the consolidated and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on this matter.

Valuation of inventories	
Refer to Note 8 to the consolidated and separate financial statements.	
The key audit matter	How the matter was addressed in the audit
There is a risk of valuation of the Group and the Company's inventories due to high competition for the selling prices of the lubricating oil and grease in the market. Accordingly, it is difficult to adjust the selling prices while the price of main raw materials of the Group and the Company are fluctuated as a result of market price. As it involves management's judgment and assumptions about future sale in the ordinary course of business for valuation of inventories and inventories are significant. I considered this a Key Audit Matter.	<p>My audit procedures included:</p> <ul style="list-style-type: none"> Assessing the net realisable value of inventories by understanding processes and controls underlying of the Group and the Company's valuation of inventories, the pricing policy and selling price list preparation. Performing test the design and implementation of the controls and sampling tests of net realisable value with selling price in subsequent after the reporting period, selling price list and external price including sampling test of estimated expenses necessary to make the sale. Considering the disclosures in accordance with Thai Financial Reporting Standards.

Emphasis of Matter

I draw an attention to Note 19 to the financial statements, which describes discontinued operation in segment batteries. My opinion is not modified in respect of this matter.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated and separate financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated and separate financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated and separate financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the correction be made.



Responsibilities of Management and Those Charged with Governance for the Consolidated and Separate Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with TFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group and the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's and the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements

My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matter. I describe this matter in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Thitima P.

(Thitima Pongchaiyong)
Certified Public Accountant
Registration No. 10728

KPMG Phoomchai Audit Ltd.
Bangkok
21 February 2024

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of financial position

Assets	Note	Consolidated		Separate	
		financial statements		financial statements	
		31 December		31 December	
		2023	2022	2023	2022
		(in Baht)			
Current assets					
Cash and cash equivalents	5	457,481,246	412,571,981	294,319,982	151,490,251
Other current financial assets	25	2,785,236,253	2,593,007,228	930,171,251	1,039,688,135
Trade and note receivables	4, 6	8,559,387	23,957,644	9,496,070	12,026,031
Other current receivables	4, 7, 25	37,956,687	44,016,021	16,269,723	8,689,888
Inventories	8	1,208,867,882	1,387,846,142	137,156,089	217,756,353
Other current assets	9	9,619,364	11,660,690	946,909	1,256,754
Total current assets		4,507,720,819	4,473,059,706	1,388,360,024	1,430,907,412
Non-current assets					
Other non-current financial assets	25	10,718,023	10,846,748	405,833	401,634
Investments in subsidiaries	10	-	-	202,847,210	201,903,110
Investment properties	11	1,101,765,691	3,055,441	1,135,985,697	39,403,116
Property, plant and equipment	12	323,044,400	1,469,799,328	148,017,995	1,257,677,152
Right-of-use assets	13	62,228,302	66,106,490	18,391,714	19,541,196
Intangible assets		1,205,014	1,350,000	1,205,014	1,350,000
Deferred tax assets	22	36,988,808	44,308,058	20,354,436	31,387,089
Other non-current assets		617,526	46,526	593,526	22,526
Total non-current assets		1,536,567,764	1,595,512,591	1,527,801,425	1,551,685,823
Total assets		6,044,288,583	6,068,572,297	2,916,161,449	2,982,593,235

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of financial position

	<i>Note</i>	Consolidated		Separate	
		financial statements		financial statements	
		31 December		31 December	
Liabilities and equity		2023	2022	2023	2022
		<i>(in Baht)</i>			
Current liabilities					
Trade payables	4, 25	81,003,493	104,091,929	127,362,770	107,820,338
Other current payables	14, 25	46,716,756	42,579,076	28,487,320	21,842,239
Current contract liabilities	25	65,535,351	115,718,634	29,939,067	69,953,348
Current portion of lease liabilities	4, 25	3,235,955	3,140,435	2,733,764	2,653,068
Corporate income tax payable		44,234,144	33,099,970	18,349,912	15,497,127
Withholding tax payable		29,121,871	39,470,863	27,542,392	37,474,445
Total current liabilities		269,847,570	338,100,907	234,415,225	255,240,565
Non-current liabilities					
Lease liabilities	4, 25	62,438,288	65,676,632	52,784,589	55,520,742
Non-current provisions for employee benefits	15	71,904,849	90,958,291	51,291,467	66,792,462
Total non-current liabilities		134,343,137	156,634,923	104,076,056	122,313,204
Total liabilities		404,190,707	494,735,830	338,491,281	377,553,769

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of financial position

		Consolidated financial statements		Separate financial statements	
		31 December		31 December	
	Note	2023	2022	2023	2022
		<i>(in Baht)</i>			
Equity					
Share capital					
Authorised share capital					
(345,000,000 ordinary shares, par value at					
Baht 1 per share)		345,000,000	345,000,000	345,000,000	345,000,000
Issued and paid-up share capital					
(345,000,000 ordinary shares, par value at					
Baht 1 per share)		345,000,000	345,000,000	345,000,000	345,000,000
Share premium on ordinary shares	16	297,300,000	297,300,000	297,300,000	297,300,000
Retained earnings					
Appropriated					
Legal reserve	17	34,500,000	34,500,000	34,500,000	34,500,000
Unappropriated		4,963,272,483	4,895,580,009	1,900,870,168	1,928,239,466
Equity attributable to owners of the Company		5,640,072,483	5,572,380,009	2,577,670,168	2,605,039,466
Non-controlling interests		25,393	1,456,458	-	-
Total equity		5,640,097,876	5,573,836,467	2,577,670,168	2,605,039,466
Total liabilities and equity		6,044,288,583	6,068,572,297	2,916,161,449	2,982,593,235

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of comprehensive income

		Consolidated		Separate	
		financial statements		financial statements	
		Year ended 31 December		Year ended 31 December	
Note		2023	2022	2023	2022
		(Restated)			
		(in Baht)			
Income					
Revenue from sale of goods	4, 18	2,720,436,262	2,534,331,877	1,772,788,793	1,959,031,237
Dividend income	4, 10	-	-	54,978,580	67,227,335
Investment income		31,866,445	9,289,666	14,690,327	4,841,399
Other income	4, 20	17,080,547	13,597,305	159,206,109	109,286,185
Total income		2,769,383,254	2,557,218,848	2,001,663,809	2,140,386,156
Expenses					
Cost of sale of goods	4, 8, 21	1,864,556,642	1,747,995,872	1,315,727,016	1,457,821,910
Distribution costs	21	155,736,509	111,661,015	138,924,401	105,022,500
Administrative expenses	4, 21	293,541,991	315,854,751	247,297,343	282,454,392
Finance costs	11, 13	1,967,979	1,989,157	1,706,543	1,787,246
Total expenses		2,315,803,121	2,177,500,795	1,703,655,303	1,847,086,048
Profit before income tax expense		453,580,133	379,718,053	298,008,506	293,300,108
Tax expense	22	(91,802,808)	(76,042,260)	(49,222,605)	(45,778,267)
Profit for the year from continuing operations		361,777,325	303,675,793	248,785,901	247,521,841
(Loss) profit for the year from discontinued operations,					
net of tax	19	(18,062,615)	41,023,280	-	-
Profit for the year		343,714,710	344,699,073	248,785,901	247,521,841
Other comprehensive income					
Items that will not be reclassified to profit or loss					
(Loss) gain on remeasurements of					
defined benefit plan	15	(609,726)	516,294	(193,999)	752,850
Income tax relating to items that will not be					
reclassified to profit or loss	22	121,945	(103,259)	38,800	(150,570)
Other comprehensive income for the year,					
net of tax		(487,781)	413,035	(155,199)	602,280
Total comprehensive income for the year		343,226,929	345,112,108	248,630,702	248,124,121

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of comprehensive income

	Consolidated		Separate	
	financial statements		financial statements	
	Year ended 31 December		Year ended 31 December	
Note	2023	2022	2023	2022
		(Restated)		
		(in Baht)		
Profit attributable to:				
Owners of the Company	343,716,980	344,089,634	248,785,901	247,521,841
Non-controlling interests	(2,270)	609,439	-	-
Profit for the year	343,714,710	344,699,073	248,785,901	247,521,841
Total comprehensive income attributable to:				
Owners of the Company	343,229,781	344,517,019	248,630,702	248,124,121
Non-controlling interests	(2,852)	595,089	-	-
Total comprehensive income for the year	343,226,929	345,112,108	248,630,702	248,124,121
Basic earnings (loss) per share				
Continuing operations	1.05	0.88	0.72	0.72
Discontinued operations	(0.05)	0.12	-	-

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries
Statement of changes in equity

Consolidated financial statements									
		Share		Retained earnings		Equity attributable to			
	Issued and paid-up share capital	premium on ordinary shares	Legal reserve	Unappropriated	owners of the Company	Non-controlling interests	Total equity		
Note				(in Baht)					
Year ended 31 December 2022									
	345,000,000	297,300,000	34,500,000	4,700,603,160	5,377,403,160	20,493,864	5,397,897,024		
Balance at 1 January 2022									
Transactions with owners, recorded directly in equity									
Distributions to owners of the Company									
24	-	-	-	(155,250,000)	(155,250,000)	(272,665)	(155,522,665)		
	-	-	-	(155,250,000)	(155,250,000)	(272,665)	(155,522,665)		
Changes in ownership interests in subsidiary									
Acquisition of non-controlling interests without a change in control									
10	-	-	-	5,709,830	5,709,830	(19,359,830)	(13,650,000)		
	-	-	-	5,709,830	5,709,830	(19,359,830)	(13,650,000)		
	-	-	-	(149,540,170)	(149,540,170)	(19,632,495)	(169,172,665)		
Total transactions with owners, recorded directly in equity									
Comprehensive income for the year									
	-	-	-	344,089,634	344,089,634	609,439	344,699,073		
	-	-	-	427,385	427,385	(14,350)	413,035		
	-	-	-	344,517,019	344,517,019	595,089	345,112,108		
Total comprehensive income for the year									
Balance at 31 December 2022									
	345,000,000	297,300,000	34,500,000	4,895,580,009	5,572,380,009	1,456,458	5,573,836,467		

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries
Statement of changes in equity

Consolidated financial statements							
	Issued and paid-up share capital	Share premium on ordinary shares	Retained earnings		Equity attributable to owners of the Company		Total equity
			Legal reserve	Unappropriated			
<i>(in Baht)</i>							
Year ended 31 December 2023							
Balance at 1 January 2023	345,000,000	297,300,000	34,500,000	4,895,580,009	5,572,380,009	1,456,458	5,573,836,467
Transactions with owners, recorded directly in equity							
<i>Distributions to owners of the Company</i>							
Dividends to owners of the Company	-	-	-	(276,000,000)	(276,000,000)	(21,420)	(276,021,420)
Total distributions to owners of the Company	-	-	-	(276,000,000)	(276,000,000)	(21,420)	(276,021,420)
<i>Changes in ownership interests in subsidiary</i>							
Acquisition of non-controlling interests without a change in control	-	-	-	462,693	462,693	(1,406,793)	(944,100)
Total changes in ownership interests in subsidiary	-	-	-	462,693	462,693	(1,406,793)	(944,100)
Total transactions with owners, recorded directly in equity	-	-	-	(275,537,307)	(275,537,307)	(1,428,213)	(276,965,520)
Comprehensive income for the year							
Profit (loss)	-	-	-	343,716,980	343,716,980	(2,270)	343,714,710
Other comprehensive income	-	-	-	(487,199)	(487,199)	(582)	(487,781)
Total comprehensive income for the year	-	-	-	343,229,781	343,229,781	(2,852)	343,226,929
Balance at 31 December 2023	345,000,000	297,300,000	34,500,000	4,963,272,483	5,640,072,483	25,393	5,640,097,876

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of changes in equity

Separate financial statements						
	Issued and paid-up share capital	Share premium on ordinary shares	Legal reserve	Unappropriated	Total equity	

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries
Statement of changes in equity

	<i>Note</i>	Separate financial statements				Total equity
		Issued and paid-up share capital	Share premium on ordinary shares	Retained earnings		
				Legal reserve (in Baht)	Unappropriated	
Year ended 31 December 2023						
Balance at 1 January 2023		345,000,000	297,300,000	34,500,000	1,928,239,466	2,605,039,466
Transactions with owners, recorded directly in equity						
<i>Distributions to owners of the Company</i>						
Dividends to owners of the Company	24	-	-	-	(276,000,000)	(276,000,000)
Total distributions to owners of the Company		-	-	-	(276,000,000)	(276,000,000)
Comprehensive income for the year						
Profit		-	-	-	248,785,901	248,785,901
Other comprehensive income		-	-	-	(155,199)	(155,199)
Total comprehensive income for the year		-	-	-	248,630,702	248,630,702
Balance at 31 December 2023		345,000,000	297,300,000	34,500,000	1,900,870,168	2,577,670,168

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of cash flows

	Note	Consolidated		Separate	
		financial statements		financial statements	
		Year ended 31 December		Year ended 31 December	
		2023	2022	2023	2022
<i>(in Baht)</i>					
Cash flows from operating activities					
Profit for the year		343,714,710	344,699,073	248,785,901	247,521,841
<i>Adjustments to reconcile profit to cash receipts (payments)</i>					
Tax expense	22	87,453,835	86,295,133	49,222,605	45,778,267
Finance costs	11, 13	2,019,175	2,114,264	1,706,543	1,787,246
Depreciation	11, 12, 13	70,847,821	80,246,566	27,485,759	29,513,935
Reversal of impairment loss on assets	12	-	(2,850,000)	-	-
Non-current provisions for employee benefits	15	3,538,367	11,682,897	1,156,258	3,455,453
Unrealised loss on foreign exchange		23,616	1,150,757	-	-
Unrealised loss on forward exchange contracts		166,438	2,601,625	-	-
Loss on (reversal of) decline in value of inventories and other current assets		5,394,900	2,517,152	(133,028)	216,812
Gain on disposal of equipment	20	(4,212,257)	(3,171,261)	(2,874,205)	(2,995,995)
Dividend income	10	-	-	(54,978,580)	(67,227,335)
Interest income		(40,782,132)	(12,063,636)	(14,690,327)	(4,841,399)
		468,164,473	513,222,570	255,680,926	253,208,825
Changes in operating assets and liabilities					
Trade and note receivables		15,398,257	22,037,007	2,529,961	643,202
Other current receivables		16,599,412	6,529,171	(5,007,016)	1,114,931
Inventories		174,579,386	(87,807,635)	80,733,678	(75,644,289)
Other current assets		1,045,300	1,187,785	309,459	261,543
Other non-current assets		(571,000)	(2,000)	(571,000)	(2,000)
Trade payables		(22,287,263)	(19,463,813)	19,542,432	(19,013,515)
Other current payables		4,040,577	(24,853,834)	6,645,081	(14,498,065)
Current contract liabilities		(50,183,283)	(34,491,367)	(40,014,281)	(4,206,660)
Withholding tax payable		(10,348,991)	(15,322,253)	(9,932,053)	(15,576,271)
Provisions for employee benefits paid	15	(23,201,535)	(6,520,347)	(16,851,252)	(1,260,199)
Net cash generated from operations		573,235,333	354,515,284	293,065,935	125,027,502
Taxes paid		(68,878,467)	(103,321,728)	(35,298,367)	(49,956,065)
Net cash from operating activities		504,356,866	251,193,556	257,767,568	75,071,437

The accompanying notes form an integral part of the financial statements.

Siam Pan Group Public Company Limited and its Subsidiaries

Statement of cash flows

		Consolidated		Separate	
		financial statements		financial statements	
		Year ended 31 December		Year ended 31 December	
	Note	2023	2022	2023	2022
		(in Baht)			
Cash flows from investing activities					
Proceeds from disposal of equipment		4,227,302	3,334,116	2,874,215	3,158,832
Acquisition of equipment		(18,864,349)	(12,975,258)	(13,114,725)	(1,017,907)
(Increase) decrease in other current financial assets		(192,229,025)	(282,347,172)	109,516,884	(57,159,283)
Decrease (increase) in other non-current financial assets		128,725	127,126	(4,199)	2,893
Dividend received	10	-	-	54,978,580	67,227,335
Interest received		30,242,054	10,986,157	12,117,508	4,457,522
Net cash (used in) from investing activities		(176,495,293)	(280,875,031)	166,368,263	16,669,392
Cash flows from financing activities					
Payment of lease liabilities	11, 13	(5,162,000)	(5,162,000)	(4,362,000)	(4,362,000)
Dividends paid to owners of the Company	24	(276,000,000)	(155,250,000)	(276,000,000)	(155,250,000)
Payment of change in ownership interest in subsidiary without a change in control	10	(944,100)	(13,650,000)	(944,100)	(13,650,000)
Dividends paid to non-controlling interests		(21,420)	(272,665)	-	-
Net cash used in financing activities		(282,127,520)	(174,334,665)	(281,306,100)	(173,262,000)
Net increase (decrease) in cash and cash equivalents, before effect of exchange rate changes					
		45,734,053	(204,016,140)	142,829,731	(81,521,171)
Effect of exchange rate changes on cash and cash equivalents					
		(824,788)	(1,843,904)	-	-
Net increase (decrease) in cash and cash equivalents		44,909,265	(205,860,044)	142,829,731	(81,521,171)
Cash and cash equivalents at 1 January		412,571,981	618,432,025	151,490,251	233,011,422
Cash and cash equivalents at 31 December	5	457,481,246	412,571,981	294,319,982	151,490,251
Non-cash transactions					
Payables for acquisition of equipment		590,640	659,975	-	-
Property transfers to investment properties	12	1,098,710,250	-	1,098,710,250	-

The accompanying notes form an integral part of the financial statements.

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These notes form an integral part of the financial statements.

The financial statements issued for Thai statutory and regulatory reporting purposes are prepared in the Thai language. These English language financial statements have been prepared from the Thai language statutory financial statements, and were approved and authorised for issue by the Board of Directors on 21 February 2024.

1 General information

Siam Pan Group Public Company Limited, the “Company”, is incorporated in Thailand and was listed on the Stock Exchange of Thailand in March 1997. The Company’s registered office at 488 Nakhonsawan Road, Mahanak Junction, Dusit District, Bangkok. Its warehouses are located at 60 Moo 3 Soi Jai-Ua, Krungtep-Pathum Thani Road, Tambon Bangkayang, Amphoe Muang, Pathumthani and at 101 Moo 2 Samkhok-Sena Road, Tambon Klong Kwai, Amphoe Samkhok, Pathumthani.

The Company’s major shareholders during the financial year were Mr. Muk Rotrakarn (32.8% shareholding), who is a Thai national, the estate of Mr. Lerd Jittivanich (13.7% shareholding) and the estate of Mrs. Chalam Rotrakarn (12.5% shareholding).

The principal activities of the Company and its subsidiaries, the “Group”, are the manufacturing and distributing of lubricating oil, grease and batteries. Details of the Company’s subsidiaries as at 31 December 2023 and 2022 are given in note 10.

2 Basis of preparation of the financial statements

The financial statements are prepared in accordance with Thai Financial Reporting Standards (“TFRS”), guidelines promulgated by the Federation of Accounting Professions and applicable rules and regulations of the Thai Securities and Exchange Commission. The financial statements are presented in Thai Baht, which is the Company’s functional currency. The accounting policies, described in note 3, have been applied consistently to all periods presented in these financial statements.

The preparation of financial statements in conformity with TFRS requires management to make judgments, estimates and assumptions that affect the application of the Group’s accounting policies. Actual results may differ from these estimates. Estimates and underlying assumptions that are described in each note are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

3 Significant accounting policies

(a) Basis of consolidation

The consolidated financial statements relate to the Company and its subsidiaries (together referred to as the “Group”).

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

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When there is a change in the Group's interest in a subsidiary that does not result in a loss of control, any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid from the acquisition of the non-controlling interests with no change in control is accounted for as other surplus in shareholders' equity.

Intra-group balances and transactions, and any unrealised income or expenses arising from intra-group transactions, are eliminated on consolidation.

(b) *Investments in subsidiaries*

Investments in subsidiaries in the separate financial statements are measured at cost less allowance for impairment losses. Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established. If the Company disposes of part of its investment, the deemed cost of the part sold is determined using the weighted average method. Gains or losses on disposal of the investments are recognised in profit or loss.

(c) *Foreign currencies*

Transactions in foreign currencies including non-monetary assets and liabilities denominated in foreign currencies are translated to the respective functional currencies of each entity in the Group at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate at the reporting date. Non-monetary assets and liabilities measured at fair value in foreign currencies are translated at the exchange rates at the dates that fair value was determined.

Foreign currency differences are generally recognised in profit or loss.

(d) *Financial instruments*

(d.1) Classification and measurement

Financial assets and financial liabilities (except trade receivables (see note 3 (f))) are initially recognised when the Group becomes a party to the contractual provisions of the instrument, and measured at fair value plus or minus, for an item not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition.

On initial recognition, a financial asset is classified as measured at: amortised cost; fair value through other comprehensive income (FVOCI); or FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified prospectively from the reclassification date.

On initial recognition, financial liabilities are classified as measured at amortised cost using the effective interest method. Interest expense, foreign exchange gains and losses and any gain or loss on derecognition are recognised in profit or loss.

Financial assets measured at amortised costs are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by expected credit losses. Interest income, foreign exchange gains and losses, expected credit loss and any gain or loss on derecognition are recognised in profit or loss.

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(d.2) Derecognition and offsetting

The Group derecognises a financial asset when the contractual rights to receive the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

The difference between the carrying amount extinguished and the consideration received or paid is recognised in profit or loss.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and the Group intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(d.3) Derivatives

Derivatives are recognised at fair value and remeasured at fair value at each reporting date. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss.

(d.4) Impairment of financial assets other than trade receivables

The Group recognises allowances for expected credit losses (ECLs) on financial assets measured at amortised cost.

The Group recognises ECLs equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition or credit-impaired financial assets, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

ECLs are a probability-weighted estimate of credit losses based on forward-looking and historical experience. Credit losses are measured as the present value of all cash shortfalls discounted by the effective interest rate of the financial asset.

The Group recognises ECLs for low credit risk financial asset as 12-month ECLs

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, significant deterioration in credit rating, significant deterioration in the operating results of the debtor and existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group takes action such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

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(d.5) Write-off

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering. Subsequent recoveries of an asset that was previously written off, are recognised as a reversal of impairment in profit or loss in the year in which the recovery occurs.

(d.6) Interest

Interest income and expense is recognised in profit or loss using the effective interest method. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability.

(e) Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits.

(f) Trade, note and other current receivables

A trade receivable is recognised when the Group has an unconditional right to receive consideration. A trade receivable is measured at transaction price less allowance for expected credit loss. Bad debts are written off when incurred.

The Group estimates lifetime expected credit losses (ECLs), using a provision matrix to find the ECLs rates. This method groups the debtors based on shared credit risk characteristics and past due status, taking into account historical credit loss data, adjusted for factors that are specific to the debtors and an assessment of both current economic conditions and forward-looking general economic conditions at the reporting date.

(g) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost is calculated using the weighted average cost principle. Cost includes direct costs incurred in acquiring the inventories. In the case of manufactured inventories and work-in-progress, cost includes an appropriate share of production overheads based on normal operating capacity. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs to complete and to make the sale.

A right to recover returned products is recognised when the products are expected to be returned by customers and measured by reference to the former carrying amount of the sold inventories less any expected costs to recover those products.

(h) Investment properties

Investment properties are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

No depreciation is provided on freehold land and assets under construction.

Differences between the proceeds from disposal and the carrying amount of investment property are recognised in profit or loss.

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For the year ended 31 December 2023

(i) Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the costs of dismantling, removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Differences between the proceeds from disposal and the carrying amount of property, plant and equipment are recognised in profit or loss.

Depreciation

Depreciation is calculated on a straight-line basis over the estimated useful lives of each component of an asset and recognised in profit or loss. No depreciation is provided on freehold land and assets under construction.

The estimated useful lives are as follows:

Buildings and other constructions	5 - 20	years
Machinery and equipment	5 - 20	years
Tools and equipment	5 - 10	years
Furniture, fixtures and office equipment	5 - 10	years
Vehicles	5	years

(j) Leases

At inception of a contract, the Group assesses that a contract is, or contains, a lease when it conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee

At commencement of a contract, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices of each component. For the leases of property, the Group has elected not to separate non-lease components and account for the lease and non-lease components wholly as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date, except for leases of low-value assets and short-term leases which are recognised as expenses on a straight-line basis over the respective lease terms.

Right-of-use asset is measured at cost, less any accumulated depreciation and impairment loss, and adjusted for any remeasurements of lease liability. The cost of right-of-use asset includes the initial amount of the lease liability adjusted for any prepaid lease payments plus any initial direct costs incurred. Depreciation is charged to profit or loss on a straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of all lease payments that shall be paid under the lease. The Group uses the Group's incremental borrowing rate to discount the lease payments to the present value. The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

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The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a lease modification. When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

As a lessor

At inception of a contract, the Group allocates the consideration in the contract to each component on the basis of their relative standalone selling prices.

At lease inception, the Group considers to classify a lease that transfers substantially all of the risks and rewards incidental to ownership of the underlying asset to lessees as a finance lease. A lease that does not meet this criteria is classified as an operating lease.

When the Group is an intermediate lessor, the Group classifies the sub-lease either as a finance lease or an operating lease with reference to the right-of-use asset arising from the head lease. In case of a head lease is a short-term lease, the sub-lease is classified as an operating lease. Those right-of-use assets are presented as investment properties.

The Group recognises lease payments received under operating leases in profit or loss on a straight-line basis over the lease term as part of rental income. Initial direct costs incurred in arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as rental income in the accounting period in which they are earned.

(k) Intangible assets

Intangible assets are measured at cost less accumulated amortisation and impairment losses. Subsequent expenditure is capitalised only when it will generate future economic benefits. Amortisation is calculated on a straight-line basis over the estimated useful lives of intangible assets and recognised in profit or loss.

(l) Impairment of non-financial assets

The carrying amounts of the Group's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the assets' recoverable amounts are estimated.

An impairment loss is recognised in profit or loss if the carrying amount of an asset exceeds its recoverable amount.

The recoverable amount is the greater of the assets' value in use and fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss of asset recognised in prior years is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

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(m) Employee benefits

The Group's net obligation in respect of defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in the current and prior years. The defined benefit obligations is discounted to the present value, which performed annually by a qualified actuary using the projected unit credit method.

Remeasurements of the net defined benefit liability, actuarial gain or loss are recognised immediately in OCI. The Group determines the interest expense on the net defined benefit liability for the year by applying the discount rate used to measure the defined benefit obligation at the beginning of the year, taking into account any changes in the net defined benefit liability during the year as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(n) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

Warranties

A provision for warranties is recognised when the underlying products are sold. The provision is based on historical warranty data and a weighting of all possible outcomes against their associated probabilities.

(o) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are based on unobservable input.

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The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Group measures assets and asset positions at a bid price and liabilities and liability positions at an ask price.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price - i.e. the fair value of the consideration given or received. If the Group determines that the fair value on initial recognition differs from the transaction price, the financial instrument is initially measured at fair value adjusted for the difference between the fair value on initial recognition and the transaction price and the difference is recognised in profit or loss immediately. However, for the fair value categorised as Level 3, such difference is deferred and will be recognised in profit or loss on an appropriate basis over the life of the instrument or until the fair value is transferred or the transaction is closed out.

(p) Revenue from contracts with customers

Revenue recognition

Revenue is recognised when a customer obtains control of the goods in an amount that reflects the consideration to which the Group expects to be entitled, excluding those amounts collected on behalf of third parties, value added tax or other sales taxes and is after deduction of any trade discounts and volume rebates.

Revenue from sale of goods is recognised on the date on which the goods are delivered to the customers. For the sales that permit the customers to return the goods, the Group estimates the returns based on the historical return data, does not recognise revenue and cost of sale for the estimated products to be returned.

Contract balances

Contract assets are recognised when the Group has recognised revenue before it has an unconditional right to receive consideration. The contract assets are measured at the amount of consideration that the Group is entitled to, less allowance for expected credit loss. The contract assets are classified as trade receivables when the Group has an unconditional right to receive consideration.

Contract liabilities are the obligation to transfer goods to the customer. The contract liabilities are recognised when the Group receives or has an unconditional right to receive non-refundable consideration from the customer before the Group recognises the related revenue.

(q) Income tax

Income tax expense for the year comprises current and deferred tax, which is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

Current tax is recognised in respect of the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the temporary differences: the initial recognition of assets or liabilities in a

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transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and differences relating to investment in subsidiaries to the extent that it is probable that they will not reverse in the foreseeable future.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities, using tax rates enacted or substantively enacted at the reporting date. Current deferred tax assets and liabilities are offset in the separate financial statements.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(r) Discontinued operations

A discontinued operation is a component of the Group's business that represents a separate major line of business that has been disposed of or is held for sale, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is restated as if the operation had been discontinued from the start of the comparative period.

(s) Earnings per share

Basic earnings per share (EPS) is calculated by dividing the profit attributable to ordinary shareholders of the Company by the number of ordinary shares outstanding.

4 Related parties

A related party is a person or entity that has direct or indirect control, or has significant influence over the financial and managerial decision-making of the Group; a person or entity that is under common control or under the same significant influence as the Group; or a person or entity over which the Group has direct or indirect control or has significant influence over the financial and managerial decision-making. The pricing policies for transactions with related parties are determined on an arm's length basis or based on contractual agreed price.

Relationships with parent and subsidiaries are described in note 10. Other related parties which the Group had significant transactions with during the year were as follows:

Name of personnel/entity	Nationality/ country of incorporation	Nature of relationships
Rojpaisan Ltd. Partnership	Thailand	Having some common directors

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<i>Significant transactions with related parties</i> <i>Year ended 31 December</i>	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Continuing operation				
Subsidiaries				
Revenue from sale of goods	-	-	546	951
Purchase of goods	-	-	1,187,746	1,403,914
Dividend income	-	-	43,000	56,999
Management service fee income	-	-	10,679	10,790
Marketing management service fee income	-	-	136,108	86,084
Key management personnel				
Key management personnel compensation				
Short-term employee benefits	130,806	175,552	115,880	161,234
Post-employment benefits	929	1,978	929	1,978
Discontinued operation				
Subsidiary				
Revenue from sale of goods	-	-	82	158
Purchase of goods	-	-	45,252	127,383
Dividend income	-	-	11,979	10,228
Management service fee income	-	-	238	737
Land rental income	-	-	2,832	2,832
Balances with related parties				
At 31 December				
	<i>(in thousand Baht)</i>			
Trade receivables				
Subsidiaries				
Premier Lubricant Co., Ltd.	-	-	591	439
Siam Lubricant Industry Co., Ltd.	-	-	387	479
Siam Battery Industry Co., Ltd.	-	-	-	313
Other current receivables				
Subsidiaries				
Premier Lubricant Co., Ltd.	-	-	8,796	4,032
Siam Battery Industry Co., Ltd.	-	-	236	-
Trade payables				
Subsidiaries				
Premier Lubricant Co., Ltd.	-	-	65,823	48,410
Siam Lubricant Industry Co., Ltd.	-	-	61,349	47,952
Siam Battery Industry Co., Ltd.	-	-	-	11,271
Lease liabilities				
Other related parties	29,576	68,817	19,421	58,174

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Significant agreements with related parties

Lease agreement between the Company and major shareholder

Siam Pan Group Public Company Limited has entered into a land lease agreement with the Company's major shareholder with an 1-year period, effective from 1 February 2022 to 31 January 2023. The Company pays monthly rental fee at Baht 236,000. On 4 January 2023, the agreement was extended to a 3-year period ended 31 December 2026. Subsequently, Siam Pan Group Public Company Limited has entered into a sublease agreement with Siam Battery Industry Co., Ltd. under the same rental fee and conditions. The Company classifies such land as an investment property.

Lease agreement between the Company and subsidiary with related party

The Company and subsidiary have entered into a land lease agreement with Rojpaisan Ltd. Partnership, a related party, to use as a factory and warehouse location, under the agreement dated 8 December 1997.

On 1 December 2022, the agreement was extended to a 3-year period ended 31 December 2025 for Siam Pan Group Public Company Limited and on 20 December 2021, the agreement was extended to a 2-year period ended 31 December 2023 for Premier Lubricant Co., Ltd. When the lease term expires, if there is no party terminate the agreement both lessor and lessee agree to renew this agreement for another 1 year with the same condition of original agreement in all respects. The rental fee rate is as follows:

	Annual rental fee (in thousand Baht)
Siam Pan Group Public Company Limited	1,530
Premier Lubricant Co., Ltd.	800

Lease agreement between subsidiary and subsidiary

Premier Lubricant Co., Ltd. has entered into a land lease agreement with Siam Lubricant Industry Co., Ltd. to use as a factory under the agreement dated 19 February 2020.

On 23 January 2023, the agreement was extended to a 3-year period ended 28 February 2026. The monthly rental fee is at Baht 60,000.

Service agreement between the Company and subsidiary

The Company has entered into a service agreement with Premier Lubricant Co., Ltd. for marketing management service under the agreement dated 1 July 2016. The conditions are as follows:

- The service agreement has a 2-year period starting from 1 July 2016 to 30 June 2018 which will be paid monthly and is calculated in accordance with the conditions stipulated in the agreement;
- The agreement can be extended for each an 1-year period unless terminated by either party or change in conditions.

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The Company has entered into a service agreement with Premier Lubricant Co., Ltd., Siam Lubricant Industry Co., Ltd. and Siam Battery Industry Co., Ltd. for management service under the agreement dated 1 February 2017. The conditions are as follows:

- The service agreement has a 2-year period starting from 1 January 2017 to 31 December 2018 which will be paid monthly and is calculated in accordance with the conditions stipulated in the agreement;
- The agreement can be extended for each an 1-year period unless terminated by either party or change in conditions.

Subsequently, Siam Battery Industry Co., Ltd. was terminated this agreement from discontinued operation.

5 Cash and cash equivalents

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Cash on hand	212	203	110	97
Cash at banks	457,269	412,369	294,210	151,393
Total	457,481	412,572	294,320	151,490

6 Trade and note receivables

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Within credit terms	8,558	23,919	9,496	12,006
Overdue:				
1 - 30 days	1	19	-	-
31 - 60 days	-	-	-	-
More than 90 days	-	20	-	20
Total	8,559	23,958	9,496	12,026

Information of credit risk is disclosed in note 25 (b.1.1).

7 Other current receivables

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Accrued marketing management service fee income	-	-	8,796	4,032
Accrued interest income	16,247	5,706	4,849	2,277
Refundable value added tax	12,632	25,632	-	-
Prepaid expenses	7,009	7,336	1,626	1,573
Advance payment	828	3,406	-	-
Others	1,241	1,936	999	808
Total	37,957	44,016	16,270	8,690

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8 Inventories

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Finished goods	188,828	314,065	137,375	218,108
Work in progress	146,817	172,199	-	-
Raw materials	855,048	839,949	-	-
Packaging	23,614	34,582	7	8
Goods in transit	23,237	35,876	-	-
	<u>1,237,544</u>	<u>1,396,671</u>	<u>137,382</u>	<u>218,116</u>
Less allowance for decline in value of inventories	<u>(28,676)</u>	<u>(8,825)</u>	<u>(226)</u>	<u>(360)</u>
Net	<u>1,208,868</u>	<u>1,387,846</u>	<u>137,156</u>	<u>217,756</u>

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(Restated)</i>			
	<i>(in thousand Baht)</i>			
Inventories recognised in 'cost of sale of goods'				
- Cost	1,861,143	1,746,145	1,315,861	1,457,596
- Write-down to net realisable value (Reversal)	<u>3,414</u>	<u>1,851</u>	<u>(134)</u>	<u>226</u>
Net	<u>1,864,557</u>	<u>1,747,996</u>	<u>1,315,727</u>	<u>1,457,822</u>

9 Other current assets

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Spare parts for maintenance and supplied used	18,021	18,991	1,176	1,485
Less allowance for decline in value of other current assets	<u>(8,402)</u>	<u>(7,330)</u>	<u>(229)</u>	<u>(228)</u>
Net	<u>9,619</u>	<u>11,661</u>	<u>947</u>	<u>1,257</u>

Siam Pan Group Public Company Limited and its Subsidiaries
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10 Investments in subsidiaries

	Type of business	Ownership interest		Paid-up capital		Cost		Dividend income for the year	
		2023	2022	2023	2022	2023	2022	2023	2022
		(%)				(in thousand Baht)			
Premier Lubricant Co., Ltd.	Manufacture of lubricating oil	99.99	99.99	70,000	70,000	70,000	70,000	28,000	41,999
Siam Lubricant Industry Co., Ltd.	Manufacture of grease	99.99	99.99	50,000	50,000	50,000	50,000	15,000	15,000
Siam Battery Industry Co., Ltd.	Manufacture of batteries	99.99	99.83	60,000	60,000	82,847	81,903	11,979	10,228
Total						202,847	201,903	54,979	67,227

All subsidiaries were incorporated and operate in Thailand.

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<i>Significant movement for the year ended 31 December</i>	Separate financial statements	
	2023	2022
	<i>(in thousand Baht)</i>	
Purchase investment in Siam Battery Industry Co., Ltd.	944	13,650

In May and June 2023, the Group acquired an additional 0.16% interest in Siam Battery Industry Co., Ltd. for Baht 0.94 million in cash, increasing its ownership from 99.83% to 99.99%. The carrying amount of Siam Battery Industry Co., Ltd.'s net assets in the Group's financial statements on the date of the acquisition was Baht 804.6 million. The Group recognised a decrease in non-controlling interests of Baht 1.4 million, an increase in retained earnings of Baht 0.5 million of changes in the Group's ownership interest in Siam Battery Industry Co., Ltd..

In May and June 2022, the Group acquired an additional 2.42% interest in Siam Battery Industry Co., Ltd. for Baht 13.65 million in cash, increasing its ownership from 97.41% to 99.83%. The carrying amount of Siam Battery Industry Co., Ltd.'s net assets in the Group's financial statements on the date of the acquisition was Baht 801.1 million. The Group recognised a decrease in non-controlling interests of Baht 19.4 million, an increase in retained earnings of Baht 5.7 million of changes in the Group's ownership interest in Siam Battery Industry Co., Ltd..

11 Investment properties

In 2023, the Company transfers plots of land at book value of Baht 1,098.7 million comprising 8 title deeds located at Samut Prakan to investment properties.

The fair value of investment properties for land not used in an operation as at 31 December 2023 of Baht 1,919.1 million (2022: Baht 802.4 million) was determined by an independent professional valuer, at open market values on an existing use basis. The fair value of investment properties has been categorised as a Level 3 fair value.

Investment properties consist of land not used in an operation and right-of-use assets.

<i>Investment properties At 31 December</i>	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Land not used in an operation	1,101,766	3,055	1,101,766	3,055
Right-of-use assets	-	-	34,220	36,348
Total	1,101,766	3,055	1,135,986	39,403

<i>Year ended 31 December</i>	Separate financial statements	
	2023	2022
	<i>(in thousand Baht)</i>	
<i>Amounts recognised in profit or loss</i>		
Rental income	2,832	2,832
Depreciation of right-of-use assets	2,128	2,128
Interest on lease liabilities	1,111	1,162

In 2023, total cash outflow for leases of the Company was Baht 2.8 million (2022: Baht 2.8 million).

Siam Pan Group Public Company Limited and its Subsidiaries
Notes to the financial statements
For the year ended 31 December 2023

12 Property, plant and equipment

	Consolidated financial statements (in thousand Baht)						
	Land	Buildings and other constructions	Machinery and equipment	Tools and equipment	Furniture, fixtures and office equipment	Vehicles	Assets under construction and installation
							Total
<i>Cost</i>							
At 1 January 2022	1,104,885	677,058	1,382,667	198,946	57,691	76,713	3,539,766
Additions	-	-	9,146	266	744	162	13,282
Transfers	-	-	7,170	422	-	-	-
Disposals	-	-	(3,610)	(2,114)	(387)	(10,565)	(16,676)
At 31 December 2022 and 1 January 2023	1,104,885	677,058	1,395,373	197,520	58,048	66,310	3,536,372
Additions	-	1,778	1,071	3,806	269	11,118	18,795
Transfers	-	-	20,494	851	32	200	-
Disposals	-	-	(4,331)	(9,658)	(3,160)	(6,510)	(23,659)
Transfers to investment properties	(1,098,710)	-	-	-	-	-	(1,098,710)
At 31 December 2023	6,175	678,836	1,412,607	192,519	55,189	71,118	2,432,798
<i>Accumulated depreciation and impairment losses</i>							
At 1 January 2022	-	434,124	1,271,455	170,016	55,667	60,380	2,009,568
Depreciation charge for the year	-	25,587	33,321	9,305	810	7,345	76,368
Reversal of impairment losses	-	-	-	-	-	-	(2,850)
Disposals	-	-	(3,610)	(2,113)	(387)	(10,403)	(16,513)
At 31 December 2022 and 1 January 2023	-	459,711	1,301,166	177,208	56,090	57,322	2,066,573
Depreciation charge for the year	-	24,695	28,572	7,300	755	5,502	66,824
Disposals	-	-	(4,331)	(9,652)	(3,150)	(6,510)	(23,643)
At 31 December 2023	-	484,406	1,325,407	174,856	53,695	56,314	2,109,754
<i>Net book value</i>							
At 31 December 2022	1,104,885	217,347	94,207	20,312	1,958	8,988	1,469,799
At 31 December 2023	6,175	194,430	87,200	17,663	1,494	14,804	323,044

Siam Pan Group Public Company Limited and its Subsidiaries
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For the year ended 31 December 2023

	Separate financial statements					
	Land	Buildings and other constructions	Tools and equipment	Furniture, fixtures and office equipment (in thousand Baht)	Vehicles	Assets under construction and installation
<i>Cost</i>						Total
At 1 January 2022	1,103,160	364,751	55,462	42,081	72,095	1,637,549
Additions	-	-	329	489	-	1,018
Disposals	-	-	(1,317)	(237)	(10,092)	(11,646)
At 31 December 2022						
At 1 January 2023	1,103,160	364,751	54,474	42,333	62,003	1,626,921
Additions	-	1,778	37	150	11,118	13,115
Transfers	-	-	-	32	200	-
Disposals	-	-	(25)	(1,796)	(6,509)	(8,330)
Transfers to investment properties	(1,098,710)	-	-	-	-	(1,098,710)
At 31 December 2023	4,450	366,529	54,486	40,719	66,812	532,996
<i>Accumulated depreciation</i>						
At 1 January 2022	-	207,268	48,375	40,616	58,231	354,490
Depreciation charge for the year	-	16,649	2,403	578	6,606	26,236
Disposals	-	-	(1,315)	(237)	(9,930)	(11,482)
At 31 December 2022						
At 1 January 2023	-	223,917	49,463	40,957	54,907	369,244
Depreciation charge for the year	-	16,828	2,002	529	4,705	24,064
Disposals	-	-	(25)	(1,796)	(6,509)	(8,330)
At 31 December 2023	-	240,745	51,440	39,690	53,103	384,978
<i>Net book value</i>						
At 31 December 2022	1,103,160	140,834	5,011	1,376	7,096	1,257,677
At 31 December 2023	4,450	125,784	3,046	1,029	13,709	148,018

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	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Depreciation	66,824	76,368	24,064	26,236
Gross amount of assets which are fully depreciated but still in use	1,615,520	1,617,321	152,440	147,123

Guarantee

As at 31 December 2023, the Group's land and other constructions at cost of Baht 96.0 million (2022: Baht 159.9 million) have been mortgaged as collateral for credit facilities from financial institutions and jointly guaranteed by subsidiaries.

Buildings and other constructions

As at 31 December 2023, a part of building and other constructions of a subsidiary at cost of Baht 69.6 million (2022: Baht 69.6 million) is located on land leased of another subsidiary.

As at 31 December 2023, building and other constructions, and assets under construction of the Company and subsidiary at cost of Baht 386.4 million (2022: Baht 395.6 million) are located on land leased of a related party.

13 Leases

	Consolidated financial statements		Separate financial statements	
<i>Right-of-use assets At 31 December</i>	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Right-of-use land	62,228	66,106	18,392	19,541
Total	62,228	66,106	18,392	19,541

The Group leases a number of lands, with extension options at the end of lease term. The rental is payable monthly as specified in the contract.

Extension options

The Group has extension options on property leases exercisable up to one year before the end of the contract period. The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options and will regularly reassess so.

	Consolidated financial statements		Separate financial statements	
<i>Year ended 31 December</i>	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Amounts recognised in profit or loss				
Depreciation of right-of-use assets	3,879	3,879	1,150	1,150
Interest on lease liabilities	2,019	2,114	596	625

In 2023, total cash outflow for leases of the Group and the Company were Baht 5.2 million and Baht 1.5 million, respectively (2022: Baht 5.2 million and Baht 1.5 million, respectively).

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14 Other current payables

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
		<i>(in thousand Baht)</i>		
Accrued operating expenses	10,843	9,530	9,889	8,022
Value added tax and excise tax payables	4,182	6,222	1,877	3,824
Accrued bonus	547	577	-	-
Others	31,145	26,250	16,721	9,996
Total	46,717	42,579	28,487	21,842

15 Non-current provisions for employee benefits

Defined benefit plan

The Group and the Company operate a defined benefit plan based on the requirement of Thai Labour Protection Act B.E. 2541 (1998) to provide retirement benefits to employees based on pensionable remuneration and length of service. The defined benefit plans expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk.

Present value of the defined benefit obligations

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
		<i>(in thousand Baht)</i>		
At 1 January	90,958	86,312	66,792	65,350

Recognised in profit or loss:

Current service cost	3,452	11,537	1,130	3,406
Interest on obligation	87	145	26	49
	3,539	11,682	1,156	3,455

Recognised in other comprehensive income:

Actuarial loss (gain)				
- Demographic assumptions	(934)	(2,771)	(243)	(757)
- Financial assumptions	(139)	(378)	(44)	(137)
- Experience adjustment	1,683	2,633	481	141
	610	(516)	194	(753)
Benefit paid	(23,202)	(6,520)	(16,851)	(1,260)
	(23,202)	(6,520)	(16,851)	(1,260)
At 31 December	71,905	90,958	51,291	66,792

Principal actuarial assumptions

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
		<i>(%)</i>		
Discount rate	2.34 - 3.30	2.00 - 2.86	2.34	2.03
Future salary growth	1.18 - 2.45	1.18 - 1.83	1.18	1.18

Assumptions regarding future mortality have been based on published statistics and mortality tables.

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At 31 December 2023, the weighted-average duration of the defined benefit obligation of the Group and the Company were 9 - 19 years and 9 years, respectively (2022: 9 - 20 years and 10 years, respectively).

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant.

<i>Effect to the defined benefit obligation At 31 December</i>	Consolidated financial statements			
	1% increase in assumption		1% decrease in assumption	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Discount rate	(389)	(473)	428	523
Future salary growth	1,369	1,430	(1,330)	(1,380)

<i>Effect to the defined benefit obligation At 31 December</i>	Separate financial statements			
	1% increase in assumption		1% decrease in assumption	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
Discount rate	(133)	(167)	148	188
Future salary growth	823	852	(808)	(830)

16 Share premium on ordinary shares

Section 51 of the Public Limited Companies Act B.E. 2535 (1992) requires a public company to set aside share subscription monies received in excess of the par value of the shares issued to a reserve account ("share premium"). Share premium is not available for dividend distribution.

17 Legal reserve

Section 116 of the Public Limited Companies Act B.E. 2535 (1992) requires that a public company shall allocate not less than 5% of its annual net profit, less any accumulated losses brought forward, to a reserve account ("legal reserve"), until this account reaches an amount not less than 10% of the registered authorised capital. The legal reserve is not available for dividend distribution.

Siam Pan Group Public Company Limited and its Subsidiaries
Notes to the financial statements
For the year ended 31 December 2023

18 Segment information and disaggregation of revenue

Management determined that the Group has three reportable segments which are the Group's strategic divisions for different products and services, and are managed separately because they require different technology and marketing strategies.

On 10 May 2023, the Board of Directors' meeting of Siam Pan Group Public Company Limited approved a discontinued operation of battery production in Siam Battery Industry Co., Ltd.. The Group is necessary need to review the way the Group's CODM analyse and report segment. In 2022, the Group's reportable segments have been changed as follow;

Reportable segment in 2022:

- Segment 1 Lubricating oil
- Segment 2 Grease
- Segment 3 Batteries

Reportable segment in 2023:

- Segment 1 Lubricating oil
- Segment 2 Grease

As a result, the Group has restates the previously reported segment information of year 2022.

Other segments include plastic beads and scrap. None of these segments meets the quantitative thresholds for determining reportable segments in 2023 or 2022.

Each segment's performance is measured based on segment profit before tax, as included in the internal management reports that are reviewed by the Group's CODM. Segment profit before tax is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries. Inter-segment pricing is determined on an arm's length basis.

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<i>Year ended</i> <i>31 December</i>	Consolidated financial statements					
	Segment		Total reportable segments		Other segments	
	Lubricating oil	Segment Grease	2023	2022	2023	2022
	2023	2022	2023	2022	2023	2022
		(Restated)		(Restated)		(Restated)
<i>(In thousand Baht)</i>						
Information about reportable segments						
Revenue from sale of goods	1,552,132	1,478,502	2,718,912	2,532,844	1,524	2,720,436
Other income	24,192	13,525	48,947	22,887	-	22,887
Total income	1,576,324	1,492,027	2,767,859	2,555,731	1,524	2,757,219
Interest income	19,572	6,018	31,866	9,290	-	9,290
Depreciation	(33,199)	(40,250)	(58,720)	(66,263)	-	(66,263)
Segment profit from continuing operation after income tax	175,827	199,370	452,697	378,734	884	453,581
Tax expense	(35,079)	(40,696)	(91,803)	(76,042)	-	(76,042)
(Loss) profit for the year from discontinuing operation						
Segment profit						
					(18,063)	41,023
					343,715	344,699

Total income of the Group was external income.

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	Consolidated financial statements						
	Segment		Total reportable segments		Other segments		Total
	Lubricating oil	Segment Grease	2023	2022	2023	2022	
	2023	2022	2023	2022	2023	2022	
				(In thousand Baht)			
Capital expenditure	982	8,061	6,062	12,653	-	-	12,653
Discontinued operation segment							79
Unallocated amounts							550
Total capital expenditure					18,795	13,282	
Segment assets	1,840,945	1,776,449	2,679,174	2,648,378	-	-	2,648,378
Discontinued operation segment							791,567
Unallocated amounts							2,573,548
Total assets					6,044,289	6,068,572	
Segment liabilities	112,934	99,916	189,546	187,963	-	-	187,963
Discontinued operation segment							3,327
Unallocated amounts							211,318
Total liabilities					404,191	494,736	

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Geographical segments

The Group is managed, operates manufacturing facilities and sales offices only in Thailand. Portions of product are exported to external customers in foreign countries. There are no assets located in foreign countries.

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of customers.

Geographical information

	Income	
	2023	2022 (Restated)
	<i>(in thousand Baht)</i>	
Thailand	1,560,227	1,567,244
Myanmar	1,011,405	793,888
Other countries	197,751	196,087
Total	<u>2,769,383</u>	<u>2,557,219</u>

Major customer

Income from one customer of the Group's segment 1 represents approximately Baht 913.8 million (2022: Baht 632.7 million) of the Group's total income.

19 Discontinued operation

A discontinued operation is a component of the Group's business that represents a separate major line of business that has been disposed of or is held for sale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is restated as if the operation had been discontinued from the start of the comparative period.

On 10 May 2023, the Board of Directors' meeting of Siam Pan Group Public Company Limited approved a discontinued operation of battery production in Siam Battery Industry Co., Ltd.. The battery segment was not a discontinued operation or classified as held for sale as at 31 December 2022 and the comparative statement of comprehensive income has been re-presented to show the discontinued operations separately from continuing operations.

<i>Operating results of discontinued operations</i> <i>For the year ended 31 December</i>	Consolidated financial statements	
	2023	2022 (Restated)
	<i>(in thousand Baht)</i>	
Income	140,120	352,626
Expenses	162,532	301,350
Results from operating activities	<u>(22,412)</u>	<u>51,276</u>
Tax income (expense)	4,349	(10,253)
(Loss) profit for the year	<u>(18,063)</u>	<u>41,023</u>

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<i>Cash flows used in discontinued operations</i> <i>For the year ended 31 December</i>	Consolidated financial statements	
	2023	2022
	<i>(in thousand Baht)</i>	
Net cash from operating activities	46,905	1,088
Net cash used in investing activities	(65,324)	(118,133)
Net cash flows used in discontinued operations	<u>(18,419)</u>	<u>(117,045)</u>

20 Other income

	<i>Note</i>	Consolidated financial statements		Separate financial statements	
		2023	2022	2023	2022
		<i>(Restated)</i> <i>(in thousand Baht)</i>			
Marketing management service fee income from subsidiary	4	-	-	136,108	86,084
Management service fee income from subsidiaries	4	-	-	10,917	11,527
Land rental income	4	-	-	2,832	2,832
Freight charges		3,011	1,654	-	-
Gain on disposal of equipment		3,064	2,938	2,874	2,996
Others		11,006	9,005	6,475	5,847
Total		<u>17,081</u>	<u>13,597</u>	<u>159,206</u>	<u>109,286</u>

Siam Pan Group Public Company Limited and its Subsidiaries

Notes to the financial statements

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21 Expenses by nature

	Consolidated financial statements		Separate financial statements	
	2023	2022 (Restated)	2023	2022
	(in thousand Baht)			
<i>Included in cost of sale of goods:</i>				
Changes in inventories of finished goods and work in progress	144,879	(128,636)	80,733	(75,654)
Purchase of goods for sales	-	-	1,234,994	1,533,476
Raw materials and consumables used	1,522,278	1,674,188	-	-
Employee benefit expenses	91,124	91,413	-	-
Depreciation	34,529	37,854	-	-
Others	71,747	73,177	-	-
Total	1,864,557	1,747,996	1,315,727	1,457,822
<i>Included in distribution costs:</i>				
Marketing expenses	101,092	54,690	85,858	46,302
Employee benefit expenses	22,196	25,136	28,508	31,953
Distribution expenses	30,780	28,911	21,795	23,494
Others	1,669	2,924	2,763	3,274
Total	155,737	111,661	138,924	105,023
<i>Included in administrative expenses:</i>				
Employee benefit expenses	240,319	253,096	191,649	222,973
Depreciation	15,115	21,691	27,486	29,514
Transportation expenses	4,809	2,797	3,281	2,952
Others	33,299	38,271	24,881	27,015
Total	293,542	315,855	247,297	282,454

22 Income tax

Income tax recognised in profit or loss

	Consolidated financial statements		Separate financial statements	
	2023	2022 (Restated)	2023	2022
	(in thousand Baht)			
Current tax expense				
Current year	81,300	76,829	38,151	45,743
Over provided in prior years	-	(124)	-	(240)
	81,300	76,705	38,151	45,503
Deferred tax expense				
Movements in temporary differences	10,503	(663)	11,072	275
	10,503	(663)	11,072	275
Total	91,803	76,042	49,223	45,778

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Income tax recognised in other comprehensive income

	Consolidated financial statements					
	Before tax	2023 Tax benefit	Net of tax <i>(in thousand Baht)</i>	Before tax	2022 Tax expense	Net of tax
Defined benefit plan actuarial (loss) gain	<u>(610)</u>	<u>122</u>	<u>(488)</u>	<u>516</u>	<u>(103)</u>	<u>413</u>

	Separate financial statements					
	Before tax	2023 Tax benefit	Net of tax <i>(in thousand Baht)</i>	Before tax	2022 Tax expense	Net of tax
Defined benefit plan actuarial (loss) gain	(194)	39	(155)	753	(151)	602

Reconciliation of effective tax rate

Consolidated financial statements				
	2023		2022	
			(Restated)	
	Rate	(in thousand	Rate	(in thousand
	(%)	Baht)	(%)	Baht)
Profit before income tax expense		453,580		379,718
Income tax using the Thai corporation tax rate	20.0	90,716	20.0	75,944
Expenses not deductible for tax purposes		1,781		940
Additional deductible expenses for tax purposes		(694)		(718)
Over provided in prior years		-		(124)
Total	20.2	91,803	20.0	76,042

Separate financial statements				
	2023		2022	
	Rate (%)	(in thousand Baht)	Rate (%)	(in thousand Baht)
Profit before income tax expense		298,009		293,300
Income tax using the Thai corporation tax rate	20.0	59,602	20.0	58,660
Expenses not deductible for tax purposes		657		845
Dividend income not subject to tax		(10,996)		(13,445)
Additional deductible expenses for tax purposes		(40)		(42)
Over provided in prior years		-		(240)
Total	16.5	49,223	15.6	45,778

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<i>Deferred tax</i> <i>At 31 December</i>	Consolidated financial statements			
	Assets		Liabilities	
	2023	2022	2023	2022
		<i>(in thousand Baht)</i>		
Total	38,371	46,426	(1,382)	(2,118)
Set off of tax	(1,382)	(2,118)	1,382	2,118
Net deferred tax assets (liabilities)	36,989	44,308	-	-

<i>Deferred tax</i> <i>At 31 December</i>	Separate financial statements			
	Assets		Liabilities	
	2023	2022	2023	2022
		<i>(in thousand Baht)</i>		
Total	20,354	31,387	-	-
Net deferred tax assets	20,354	31,387	-	-

	Consolidated financial statements			
	(Charged) / credited to:			
	At 1 January	Profit or loss	Other comprehensive income	At 31 December
		<i>(in thousand Baht)</i>		
2023				
<i>Deferred tax assets</i>				
Inventories and other current assets	6,489	3,867	-	10,356
Assets under construction and installation	3,015	-	-	3,015
Right-of-use assets	544	146	-	690
Current contract liabilities	12,815	(7,914)	-	4,901
Non-current provisions for employee benefits	18,192	(3,933)	122	14,381
Others	5,371	(343)	-	5,028
Total	46,426	(8,177)	122	38,371
<i>Deferred tax liabilities</i>				
Equipment	(2,013)	631	-	(1,382)
Other assets	(105)	105	-	-
Total	(2,118)	736	-	(1,382)
Net	44,308	(7,441)	122	36,989

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	Consolidated financial statements		
	(Charged) / credited to:		
	At 1 January	Profit or loss <i>(in thousand Baht)</i>	Other comprehensive income
			At 31 December
2022			
<i>Deferred tax assets</i>			
Inventories and other current assets	6,736	(247)	-
Assets under construction and installation	3,585	(570)	-
Right-of-use assets	377	167	-
Current contract liabilities	13,581	(766)	-
Non-current provisions for employee benefits	17,262	1,033	(103)
Others	4,826	545	-
Total	46,367	162	(103)
<i>Deferred tax liabilities</i>			
Equipment	(3,700)	1,687	-
Other assets	-	(105)	-
Total	(3,700)	1,582	-
Net	42,667	1,744	(103)

	Separate financial statements		
	(Charged) / credited to:		
	At 1 January	Profit or loss <i>(in thousand Baht)</i>	Other comprehensive income
			At 31 December
2023			
<i>Deferred tax assets</i>			
Inventories and other current assets	117	(26)	-
Right-of-use assets	457	124	-
Current contract liabilities	12,815	(7,914)	-
Non-current provisions for employee benefits	13,358	(3,139)	39
Others	4,640	(117)	-
Total	31,387	(11,072)	39
			20,354

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	At 1 January	Separate financial statements (Charged) / credited to:		At 31 December
		Profit or loss	Other comprehensive income	
		<i>(in thousand Baht)</i>		
2022				
Deferred tax assets				
Inventories and other current assets	74	43	-	117
Right-of-use assets	317	140	-	457
Current contract liabilities	13,581	(766)	-	12,815
Non-current provisions for employee benefits	13,070	439	(151)	13,358
Others	4,771	(131)	-	4,640
Total	31,813	(275)	(151)	31,387

23 Basic earnings per share

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht / thousand shares)</i>			
Profit attributable to ordinary shareholders of the Company (basic)	343,717	344,090	248,786	247,522
Number of ordinary shares outstanding	345,000	345,000	345,000	345,000
Basic earnings per share (in Baht)	1.00	1.00	0.72	0.72
<i>Attributable to:</i>				
- Basic earnings per share from continuing operations	1.05	0.88	0.72	0.72
- Basic (loss) earnings per share from discontinued operations	(0.05)	0.12	-	-

24 Dividends

	Approval date	Payment schedule	Dividend rate per share <i>(in Baht)</i>	Amount <i>(in thousand Baht)</i>
2023				
Annual dividend	12 April 2023	10 May 2023	0.80	276,000
2022				
Annual dividend	25 April 2022	24 May 2022	0.45	155,250

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25 Financial instruments

(a) Carrying amounts and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy, but does not include fair value information for financial assets and financial liabilities measured at amortised cost if the carrying amount is a reasonable approximation of fair value.

	Consolidated financial statements		
	Carrying amount		Fair value
	Financial instruments measured at FVTPL	Financial instruments measured at amortised cost (in thousand Baht)	Level 2
At 31 December 2023			
Financial assets			
Short-term deposits at financial institutions	-	2,785,236	2,799,215
Government bonds	-	10,718	10,463
Financial liability			
Derivative liabilities	(166)	-	(166)
At 31 December 2022			
Financial assets			
Short-term deposits at financial institutions	-	2,593,007	2,598,623
Government bonds	-	10,847	10,713
Derivative assets	526	-	526
Financial liability			
Derivative liabilities	(3,128)	-	(3,128)
Separate financial statements			
	Carrying amount		Fair value
	Financial instruments measured at amortised cost		Level 2
At 31 December 2023			
Financial assets			
Short-term deposits at financial institutions		930,171	934,985
Government bonds		406	405
At 31 December 2022			
Financial assets			
Short-term deposits at financial institutions		1,039,688	1,041,956
Government bonds		402	402

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The following tables present valuation technique of financial instruments measured at fair value in the statements of financial position:

Type	Valuation technique
Forward exchange contracts	Derived by using a valuation technique incorporating observable market data.
Investments in government bonds guaranteed by the government	Derived by using Thai Bond Market Association Government Bond Yield Curve as at the reporting date.

The fair value of investment in debt instruments and financial liabilities measured at amortised cost are calculated by discounted cash flows technique.

(b) Financial risk management policies

Risk management framework

The Group's board of directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The board of directors has established the risk management committee, which is responsible for developing and monitoring the Group's risk management policies. The committee reports regularly to the board of directors on its activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group audit committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Group audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

(b.1) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investments in debt instruments.

(b.1.1) Trade receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry and country in which customers operate.

The risk management committee has established a credit policy under which each new customer is analysed individually for creditworthiness before the Group's commercial terms and conditions are offered. Sale limits are established for each customer. Any sales exceeding those limits require approval from the risk management committee.

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The Group limits its exposure to credit risk from trade receivables by establishing a maximum payment period of 3 months. Outstanding trade receivables are regularly monitored by the Group. An impairment analysis is performed by the Group at each reporting date. The provision rates of expected credit loss are based on days past due for individual trade receivables to reflect differences between economic conditions in the past, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

Information relevant to trade receivables are disclosed in note 6.

(b.1.2) Investment in debt instruments

The Group limits its exposure to credit risk by investing only in liquid debt instruments and only with counterparties that no credit risk.

(b.1.3) Cash and cash equivalents and derivatives

The Group's exposure to credit risk arising from cash and cash equivalents and derivative assets is limited because the counterparties are banks and financial institutions which the Group considers to have low credit risk.

(b.1.4) Guarantees

The Group's policy is to provide financial guarantees only for subsidiaries' liabilities.

(b.2) Liquidity risk

The Group monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and to mitigate the effects of fluctuations in cash flows.

The following table shows the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and include contractual interest payments and exclude the impact of netting agreements.

		Consolidated financial statements			
		Contractual cash flows			Total
<i>At 31 December</i>	Carrying amount	1 year or less	More than 1 year but less than 5 years	More than 5 years	
		<i>(in thousand Baht)</i>			
2023					
Financial liabilities					
Trade payables	81,003	81,003	-	-	81,003
Other current payables	46,717	46,717	-	-	46,717
Current contract liabilities	65,535	65,535	-	-	65,535
Lease liabilities	65,674	5,162	20,648	57,018	82,828
	<u>258,929</u>	<u>198,417</u>	<u>20,648</u>	<u>57,018</u>	<u>276,083</u>

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Consolidated financial statements					
At 31 December	Carrying amount	Contractual cash flows			Total
		1 year or less	More than 1 year but less than 5 years	More than 5 years	
(in thousand Baht)					
2022					
Financial liabilities					
Trade payables	104,092	104,092	-	-	104,092
Other current payables	42,579	42,579	-	-	42,579
Current contract liabilities	115,719	115,719	-	-	115,719
Lease liabilities	68,817	5,162	20,648	62,180	87,990
	331,207	267,552	20,648	62,180	350,380

Separate financial statements					
At 31 December	Carrying amount	Contractual cash flows			Total
		1 year or less	More than 1 year but less than 5 years	More than 5 years	
(in thousand Baht)					
2023					
Financial liabilities					
Trade payables	127,363	127,363	-	-	127,363
Other current payables	28,487	28,487	-	-	28,487
Current contract liabilities	29,939	29,939	-	-	29,939
Lease liabilities	55,518	4,362	17,448	48,218	70,028
	241,307	190,151	17,448	48,218	255,817

Separate financial statements					
Contractual cash flows					
More than					
1 year but					
More than					
At 31 December	Carrying amount	1 year or less	less than 5 years	More than 5 years	Total
(in thousand Baht)					
2022					
Financial liabilities					
Trade payables	107,820	107,820	-	-	107,820
Other current payables	21,842	21,842	-	-	21,842
Current contract liabilities	69,953	69,953	-	-	69,953
Lease liabilities	58,174	4,362	17,448	52,580	74,390
	257,789	203,977	17,448	52,580	274,005

(b.3) Market risk

The Group is exposed to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is as follows:

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(b.3.1) Foreign currency risk

The Group is exposed to foreign currency risk relating to purchases and sales which are denominated in foreign currencies. The Group primarily utilises forward exchange contracts with maturities of less than one year to hedge such financial assets and liabilities denominated in foreign currencies. The forward exchange contracts entered into at the reporting date also relate to anticipated purchases and sales, denominated in foreign currencies, for the subsequent period.

	Consolidated financial statements	
	2023	2022
	<i>(in thousand Baht)</i>	
<i>United States Dollars</i>		
Cash and cash equivalents	22,660	47,038
Trade and note receivables	-	10,644
Trade payables	(25,686)	(36,344)
Net statement of financial position exposure	(3,026)	21,338
Forward exchange buying contracts	11,879	59,717
Forward exchange selling contracts	-	(12,110)
Net exposure	8,853	68,945
<i>Euro</i>		
Cash and cash equivalents	-	15
Net exposure	-	15

Sensitivity analysis

A reasonably possible strengthening (weakening) of Thai Baht against all other foreign currencies at the reporting date would have affected the measurement of financial instruments denominated in a foreign currency. This analysis assumes that all other variables, in particular interest rates, remain constant.

<i>Impact to profit or loss</i>	Movement (%)	Consolidated financial statements	
		Strengthening	Weakening
		<i>(in thousand Baht)</i>	
2023			
USD	10	916	(916)
2022			
USD	10	(6,644)	6,644
EUR	10	(2)	2

(b.3.2) Interest rate risk

Interest rate risk is the risk that future movements in market interest rates will affect the results of the Group's operations and its cash flows which mainly is cash and cash equivalents so the Group has low interest rate risk. The sensitivity impact to the increase or decrease as a result of changes in interest rates is immaterial on financial statements of the Group.

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26 Capital management

The Board of Directors' policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board regularly monitors the return on capital, by evaluating result from operating activities divided by total equity, excluding non-controlling interests and also monitors the level of dividends to ordinary shareholders.

27 Commitments with non-related parties

	Consolidated financial statements		Separate financial statements	
	2023	2022	2023	2022
	<i>(in thousand Baht)</i>			
<i>Capital commitments</i>				
Building and other constructions	1,850	-	1,850	-
Machinery and equipment	-	1,688	-	-
Intangible assets	-	1,350	-	1,350
Total	1,850	3,038	1,850	1,350
<i>Other commitments</i>				
Letters of credit for purchasing raw materials	6,058	21,708	-	-
Purchase orders for raw materials	2,574	5,579	-	-
Guarantee for the usage of electricity	10,360	10,360	400	400
Others	20	30	20	20
Total	19,012	37,677	420	420

28 Event after the reporting period

On 21 February 2024, the Board of Directors' meeting passed a resolution to approve a dividend payment for the year 2023 of Baht 0.80 per share amounting to Baht 276.0 million. The resolution will be proposed to the annual general meeting of shareholders on 11 April 2024.